JacksonLewis

The Last, Best Chance to Get it Right:

Designing and Implementing Effective Title IX Appeal Procedures

Stetson Law Webinar

Josh Whitlock

June 16, 2021

Jackson Lewis P.C. • Charlotte, NC Josh.Whitlock@jacksonlewis.com • Office: (980) 465-7237 Cell: (704) 614-6005



Upsides and Downsides

Downsides

- ✓ Can torpedo whole process
- ✓ Potential insertion of bias, lack of training, and other problematic elements
 - ✓ Can tarnish party experiences

<u>Upsides</u>

- ✓ Can save and/or enhance process
- ✓ Potential to successfully address bias, lack of training, and other problematic elements
- ✓ Can reaffirm positive party experiences and/or mend negative party experiences

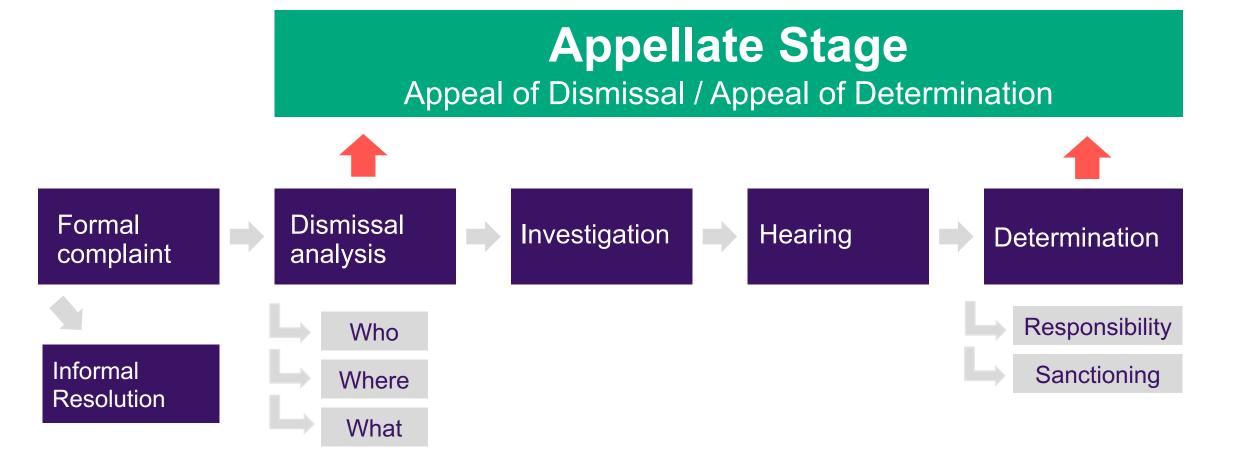
Title IX Sexual Harassment Appeals: Top Ten



Clearly set forth appeal bases and procedures in Title IX Sexual Harassment Grievance Procedures

- Title IX Final Rule (May 2020 Regulations)
- Other factors, including practicality, logistics, institutional culture

Understanding the Big Picture of the Title IX Grievance Process



Understanding the Big Picture of the Appellate Stage of the Title IX Grievance Process





General Principles

Appeals are available
equally
to both parties

Procedures
apply equally to
both parties

Your review
is limited to
defined grounds, not
de novo

There are Three – and only Three* – Bases for Appeal



Procedural irregularity that affected the outcome



Conflict of interest/bias that affected the outcome



New evidence that could have affected the outcome

^{*} Unless your school chooses to allow more



A contender for the list:

- 1 Procedural Irregularity
- **2** Conflict of Interest/Bias
- 3 New Evidence
- "Either party may appeal on the basis that the sanction issued is disproportionate to the policy violation for which the respondent was found responsible."



Set forth clear timelines and deadlines for:

appeal window, appointment (and challenging) of appeal decision-maker, submission of written materials (including any response), and final determination



Carefully select the appeal decision-maker

Qualifications to Serve as an Appellate Decision Maker



Title IX Coordinator
Investigator of the Matter
Original Decision Maker



Conflict of Interest
Individual Bias
Generalized Bias







Allow parties to challenge appointment of appeal decision-maker on limited grounds and within specified window

SAMPLE DESIGNATON / CHALLENGE LANGUAGE

Upon receipt of an appeal, the Title IX Coordinator, in consultation with _____ will appoint an appeal officer. Within two days of such appointment, the Complainant or the Respondent may identify to the Title IX Coordinator in writing alleged conflicts of interest or bias created by appointment of that appeal officer. The Title IX Coordinator will carefully consider such statements and will promptly assign a different appeal officer if the Title IX Coordinator determines that a material conflict of interest or material bias exists.

Jackson Lewis P.C. 15



Carefully consider the role of counsel



Provide training that empowers appeal decision-maker for success <u>and</u> withstands scrutiny

- Baseline requirements
- Create sustained excellence through crosstraining for multiple roles + timely spot training

Training for Appellate Decision Makers

Definition of Sexual Harassment (in Section 106.30)

Scope of the School's Education Program or Activity

How to Conduct an Appeal

How to Serve Impartially

Technology used for Live Hearing (as applicable)

Relevance of Questions & Evidence

E.g. when Complainant's sexual predisposition or prior sexual behavior are not relevant



Provide the parties access to a well-developed record

Investigation report, other evidence, hearing recording

 Meat on the bones of determinations (including for dismissal)



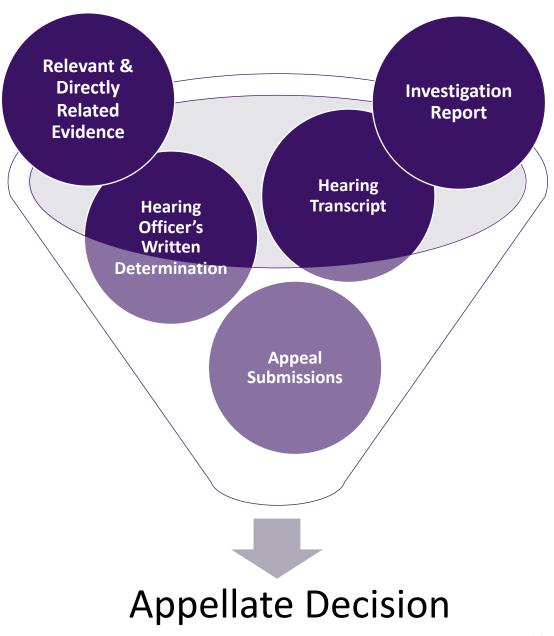
Ensure parity and transparency in communications with, and opportunities for, the parties

What can you consider?

Can you interview parties or witnesses?

Can you interview school personnel?

Can you search for additional information?

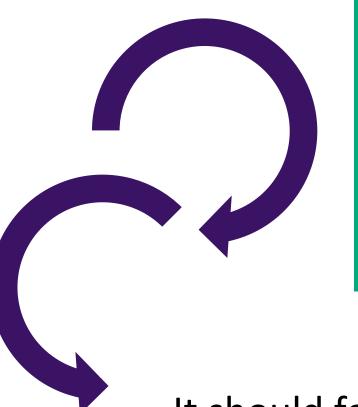


Bear in mind:

If an appellate process is going to feature hearing process activities...

E.g.
Witness testimony

Cross examination



E.g.

Consideration of evidence

Opportunity to review evidence

It should follow hearing process rules



Avoid de novo

Warning

An appeal is <u>not</u> an opportunity to throw the Title IX grievance process out the window and resolve the case the old-fashioned way.

Notice what is not listed



I don't like the outcome, and I want to see if someone else will give me a different one



De Novo v. Limited Review A Familial Example Featuring...



16-year-old Jake as the "Party"

18-year-old Sidney as the Investigator

Mom as the Hearing Decision Maker

Dad as the Appellate Decision Maker



Give the designee options:

affirm, reverse, remand, seek additional information

Three Choices on Appeals



Uphold/Affirm

the determination of the initial decision maker

2.
Grant

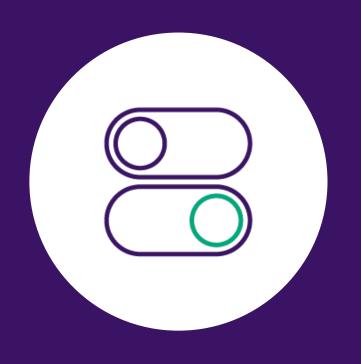
Vacate & Remand

to the initial decision maker for further proceedings



Reverse

the determination of the initial decision maker



When is reversal the best remedy?

The question calls for a clear up or down answer

No further examination of evidence or questioning of witnesses is necessary to reach a conclusion

Example

Title IX Coordinator dismissed formal complaint of sexual assault in a residence hall because Complainant, a foreign student who holds Chinese citizenship, cannot be "a person in the United States."

When is remand appropriate?

New Evidence



Remand for mini hearing to consider new evidence.

Procedural Irregularity



If reversal, you issue it.

If do-over is
necessary, remand.

Bias/
Conflict



Can't remand to same biased participant.
Start over??

Case Law Sample

- Doe v. Coastal Carolina Univ., 359 F. Supp. 3d 367, 372 (D.S.C. Jan. 9, 2019).
- Doe v. Univ. of St. Thomas, 368 F. Supp. 1309, 1322-23 (D. Minn. 2019).
- Doe v. Grinnell College, 473 F. Supp. 3d 909, 924 (D. lowa 2019).
- Park v. Temple Univ., 757 Fed. Appx. 102, 106-07 (3d Cir. 2018).
- Doe v. George Washington Univ., 321 F. Supp. 3d 118, 122, 128 (D.D.C. 2018).
- Doe v. Marymount Univ., 297 F. Supp. 3d 573, 580, 586, 591 (E.D. Va. 2018).
- Doe v. Rector & Visitors of George Mason Univ., 149 F. Supp. 3d 602 (E.D. Va. 2016).
- Doe v. Brandeis Univ., 177 F. Supp. 3d 561, 581, 599 (D. Mass. 2016).
- Doe v. Alger, 228 F. Supp. 3d 713, 730-31 (W.D. Va. 2016).
- Doe v. Vanderbilt Univ., 2019 U.S. Dist. LEXIS 173269, at *38, 42-43 (M.D. Tenn. Sept. 30, 2019). [unreported]
- Gulyas v. Appalachian State Univ., 2017 U.S. Dist. LEXIS 137868 (W.D.N.C. 2017). [unreported]
- Prasad v. Cornell Univ., 2016 U.S. Dist. LEXIS 161297, at *20-21 (N.D.N.Y. 2016). [unreported]

Your Jackson Lewis Title IX Team



Joshua D. Whitlock



Sarah Ford Neorr



Carol R. Ashley



Susan D. Friedfel



Monica H. Khetarpal



Crystal L. Tyler



Nicholas A. Simpson



Laura A. Ahrens

To connect with the team or learn more about our innovative and cost-effective Title IX team training options, please contact Josh Whitlock.

Josh.Whitlock@JacksonLewis.com

Cell: (704) 614-6005 Office: (980) 465-7242

JacksonLewis

Thank you. Questions?