THE WILLIAM G. MCGOWAN SCHOOL OF BUSINESS WILKES-BARRE, PA 18711

PREPARING STUDENTS FOR MEANINGFUL AND PURPOSEFUL LIVES

## AACSB INTERNATIONAL

ASSURANCE OF LEARNING OUTCOMES
2013-2018


## $\underset{\text { ACCREDTTED }}{\text { AACSB }}$

## Assurance of Learning

In constructing the learning goals for both undergraduate and graduate studies the School of Business proceeded from the mission statement along with the vision and values statements and the educational vision of the Congregation of Holy Cross. The learning goals at the graduate and undergraduate level are shown in bold print in the following mission, vision, and values statements and are reported in the table below based upon mission alignment.

## WILLIAM G. MCGOWAN SCHOOL OF BUSINESS MISSION STATEMENT

The William G. McGowan School of Business seeks to develop in its students the professional knowledge and skills needed to function successfully in the dynamic environments of business with a commitment to exercising their professional responsibilities in an ethical and socially responsible manner in a global marketplace.

## To achieve its Mission, the William G. McGowan School of Business:

- Draws primarily traditional undergraduate students from the Mid-Atlantic region and students for the specialized certificate and master's degree in Health Care Administration regionally, nationally and globally and supports the educational tradition of the Congregation of Holy Cross in educating both the hearts and mind of students.
- Faculty provides a vital component in achieving our career focused and lifelong learning oriented student centered learning goals through mentorship, teaching, scholarship, and service activities.
- Faculty maintains proficiency in their fields and teaching through pedagogical and applied research and by sharing their business expertise in private, public, and philanthropic endeavors.

VISION STATEMENT
The William G. McGowan School of Business seeks to be a leader in undergraduate business education in the Middle Atlantic Region and specialized graduate education in Health Care Administration in the Catholic tradition in the Middle Atlantic Region and in the distance (online) learning format.

VALUES STATEMENT
"Society has a greater need for people of values than it has for scholars. Knowledge itself does not bring about positive values, but positive values do influence knowledge. " From Christian Education (1854) By Fr. Basil Moreau, founder of the Congregation of Holy Cross

| MISSION ALIGNMENT OF LEARNING GOALS |  |  |  |
| :---: | :---: | :---: | :---: |
| Mission Elements <br> (Highlighted in Mission <br> Statement) | BSBA Learning Goal | College Undergraduate <br> Learning Assessment | MHA Learning Goal |
| Professional Knowledge | Professional Knowledge |  | Professional Knowledge |
| Skills Needed | Effective Communicator |  | Effective Communicator |
|  | Critical Thinker | Problem Solver |  |
| Ethical And Socially <br> Responsible Manner | Ethics and Social <br> Responsibility |  | Ethics and Social <br> Responsibility |
| Educating Both The Hearts <br> And Mind Of Students. | Ethics and Social <br> Responsibility |  | Ethics and Social <br> Responsibility |
| Global Marketplace | Professional Knowledge | Global CART <br> Assessment | Professional Knowledge |
| Career Focused And <br> Lifelong Learning Oriented <br> Student Centered Learning <br> Goals <br> Information Literacy |  | Curriculum designed as <br> practitioner oriented |  |

The School of Business approaches assurance of learning utilizing a combination of two approaches: (1) Course-embedded measurement, where required courses expose students to systematic learning experiences designed to produce graduates with the particular knowledge or abilities specified in the School of Business' learning goals and wherein the School of Business has established assessments and instruments within the required courses for measurement of the outcomes for the learning goals; and, (2) Demonstration measurement through stand-alone testing where the students are required to demonstrate certain knowledge or skills as a requirement at some other point in the BSBA and M.S. in Health Care Administration degree programs.

The following outlines the approach taken for each learning goal:

| ASSURANCE OF LEARNING APPROACHES BACHELOR OF SCIENCE IN BUSINESS ADMINISTRATION |  |  |  |
| :---: | :---: | :---: | :---: |
| Goal | Approach | Course | Measure |
| Effective Communications - Written | Course Embedded Direct Measure | MSB 250 | Cengage Learning’s Write Experience© |
| Effective Communications - Oral | Course Embedded Direct Measure | MSB 100; MSB 250; and CARP 412 | School of Business Rubric |
| Ethical and socially responsible behavior | Demonstration Direct Measure | MSB 100 and MSB 400 | King's College Ethics Survey |
| Information Literacy | Demonstration Direct Measure | MSB 100 and MSB 400 | King's College Information Literacy Survey |
| Professional Knowledge | Demonstration Direct Measure | MSB 400 | ETS Major Field Test in Business |
|  | Course Embedded Indirect Measure | MSB Internship Courses | Site Supervisor Final Evaluations |


| ASSURANCE OF LEARNING APPROACHES MASTER OF SCIENCE IN HEALTH CARE ADMINSITRATION |  |  |  |
| :---: | :---: | :---: | :---: |
| Goal | Approach | Course | Measure |
| Effective Communications - Written | Course Embedded Direct Measure | HCA 500 and HCA 571 | School of Business Rubric |
| Effective Communications - Oral | Course Embedded Direct Measure | HCA 501; HCA 507; HCA 521; and HCA 597 | School of Business Rubric |
| Ethical and socially responsible behavior | Demonstration | New Entrants in Program; HCA 531;and HCA 598 | King's College Ethics Survey |
| Problem Solving | Demonstration | HCA Core Courses | School of Business Rubric |
| Professional Knowledge | Course Embedded Direct Measure | HCA 597 and HCA 598 | School of Business Rubric |
|  | Demonstration Indirect Measure | HCA Faculty Research | Survey Instrument |

## Assessment of Student Learning Outcomes- Undergraduate

## Effective Communications Learning Goal

## Written Communications

The direct measure used is Cengage Learning's Write Experience© technology product which allows the students written communications skills to be assessed utilizing artificial intelligence creating consistent scoring across the courses in which it is administered and also provides feedback to the students to help improve written communications skills. The instrument is administered in all sections of MSB 250 - Business Communications and Mentoring which was added to the curriculum for students entering the College in the fall semester of 2010.

The Write Experience © measures five writing traits of the students writing in relation to assignments given (Source: Instructors Users Guide):
A. Focus and Meaning: This details the degree to which the students establish and maintain a controlling idea within the assignment given and addresses the purpose and the audience of the assignment.
B. Content and Development: This details the extent to which the students are able to demonstrate their ideas fully and creatively using details that are specific, accurate and relevant to the assignment.
C. Organization: This details the extent to which the students utilized a unified structure and transitional devises in the writing regarding the assignment given.
D. Language use: This details the extent to which the students demonstrate an awareness of audience and purpose through effective sentence structure, variety, and word selection.
E. Mechanics and Conventions: This details the extent to which the students utilize the conventions of English, including paragraphing, grammar, punctuation and spelling.

| Measure | Benchmark | Assessment Date | Assessment Results |
| :---: | :---: | :---: | :---: |
| Cengage Learning's Write Experience© <br> Competent Language Usage Essentials (C.L.U.E.)© |  | Fall 2013 | Holistic score increase $13.07 \%$ with an $\mathrm{n}=50$ C.L.U.E. score increase of $16 \%$ with an $\mathrm{n}=29$. |
|  | Increase of at least 5\% on average scores on assessments over first assessment. | Spring 2015 | Holistic score increase $16.33 \%$ with an $\mathrm{n}=74$ C.L.U.E. score increase of $20.75 \%$ with an $\mathrm{n}=74$. |
|  | Increase in C.L.U.E. scores should average at least a 5\% increase on change in pre-test and post-test | Fall 2015 | Holistic score increase $17.50 \%$ with an $n=63$ C.L.U.E. score increase of $6.03 \%$ with an $\mathrm{n}=61$ |

## Oral Communications

The direct measure used is an effective communications rubric created in conjunction with Dr. James Dolhon, Professor of Speech and the faculty teaching the classes in which the assessments were embedded. The measure is course embedded in MSB 100 - Introduction to Business, MSB 250 - Business Communications and Mentoring, and CARP 412 - Career Planning II. The traits that are being evaluated as part of this learning goal which apply to the classes are as follows:

1) Content
2) Organization
3) Language
4) Delivery
5) Presence

The focus of the oral communications exercises begins with self-efficacy in MSB 100 and evolve into a career tract focus in MSB 250 and CARP 412. This process reflects the development of the student in the Student Professional

Development Program from looking at themselves as a contributor to an organization and society to the focus of the student and various business organizations they may join upon graduation. A summary of the outcomes of this assessment are as follows with a complete report in the Assurance of Learning Activity Report.

| Course and Assessment Level | Benchmark | Assessment Date | Assessment Results |
| :---: | :---: | :---: | :---: |
| MSB 100 Baseline | Achieve an average score of 3.00 on a scale 4.00 | Fall 2015 | A. Overall Average 3.05 (on 4.0 pt . |
|  |  | Fall 2016 <br> Spring 2017 | A. Overall Average 3.46 (on 4.0 pt. scale) $\mathrm{N}=143$ |
| MSB 250 <br> Developmental and Evaluative |  | Fall 2015 | A. Overall Average 3.476 (on 4.0 pt. scale) $\mathrm{N}=74$ |
|  |  | Fall 2016 <br> Spring 2017 | B. Overall Average 3.65 (on 4.0 pt . scale) $\mathrm{N}=63$ |
| CARP 412 <br> Evaluative |  | Fall 2015 | B. Overall Average 3.43 (on 4.0 pt. scale) $\mathrm{N}=42$ |
|  |  | Fall 2016 <br> Spring 2017 | C. Overall Average 3.4 (on 4.0 pt. scale) $\mathrm{N}=107$ |

## Ethics and Social Responsibility Learning Goal

An ethics survey was developed by John Ryan, C.S.C., Ph.D., and President of King's College in conjunction with a grant received from the William G. McGowan Charitable Trust which was intended to enhance and support ethics education. The elements that are being evaluated as part of this assessment are as follows:

- Pre-conventional Morality is based on Kohlberg's levels of moral development. Persons who reason at the preconventional level evaluate actions in terms of direct consequences for themselves. The scores for pre-conventional morality should decrease after completion of the program and as students use higher levels of reasoning.
- Conventional Morality is based on Kohlberg's levels of moral development. The scores for conventional morality should increase after completion of the program.
- Moral Maturity is the personal moral values and principles which may affect behavior. Moral maturity would roughly approximate Kohlberg's stage three (post-conventional reasoning) in that the person makes moral decisions based upon principles (e.g., respect for human dignity). Ideally, scores for moral maturity should increase after completion of the program, though research shows that few persons score at this level of moral reasoning.
- Moral courage is the courage to take action for moral reasons despite the risk of adverse consequences. Moral courage relates to the ability and willingness to act on one's moral reasoning. We should see higher moral courage scores after completion of the program.

Results from the Ethics survey have demonstrated an increase in elements of the ethical and socially responsible awareness and behavior on the part of the School of Business students.

Ethical and Socially Responsible Behavior Results 2014-2015

|  | FA14 <br> First Year <br> (n=81) <br> Mean | Std Dev | SP15 Seniors <br> $(\mathbf{n}=74)$ | Std <br> Dev | Sig. <br> change | Expectation |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Pre- <br> conventional <br> Morality | 2.2877 | 0.738 | 2.0171 | 0.813 | $0.031^{*}$ | Significant Change. Decreasing scores <br> after completion of the program and as <br> students use higher levels of reasoning |
| Conventional <br> Morality | 4.1325 | 0.783 | 4.1456 | 0.682 | 0.912 | Higher conventional morality scores <br> after completion of the program |
| Moral Maturity | 3.6127 | 0.894 | 3.7267 | 0.830 | 0.413 | Ideally, higher moral maturity scores <br> after completion of the program, <br> though research shows that few <br> students reach this level of moral <br> reasoning by the end of college |
| Moral Courage | 4.1934 | 0.649 | 4.3153 | 0.578 | 0.221 | Higher moral courage scores after <br> completion of the program |

Ethical and Socially Responsible Behavior Results 2016-2017

|  | FA16 <br> First <br> Year <br> Mean <br> (n=128) | Std Dev | SP17 Seniors <br> Mean (n=89) | Std <br> Dev | Sig. <br> change | Expectation |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |


|  | FA16 First <br> Year Mean <br> $(\mathbf{n}=128)$ | Std Dev | FA14 First Year <br> $(\mathbf{n}=81)$ Mean | Std Dev | Change in <br> Mean | Change in <br> Std. Dev |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Pre-conventional Morality | 2.434 | 0.786 | 2.2877 | 0.738 | .1463 | .048 |
| Conventional Morality | 4.060 | 0.781 | 4.1325 | 0.783 | -.0725 | -.002 |
| Moral Maturity | 3.643 | 0.785 | 3.6127 | 0.894 | .0303 | -.109 |
| Moral Courage | 3.906 | 0.780 | 4.1934 | .649 | -.2874 | .131 |

Comparison of Senior Students Spring 2017 and Spring 2015

|  | SP 17 <br> Seniors <br> $(\mathbf{n}=\mathbf{8 1})$ <br> Mean | Std Dev | SP15 Seniors <br> $(\mathbf{n}=74)$ | Std Dev | Change in <br> Mean | Change in <br> Std. Dev |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Pre-conventional <br> Morality | 2.093 | 0.775 | 2.0171 | 0.813 | .0759 | -.038 |
| Conventional Morality | 4.044 | 0.839 | 4.1456 | 0.682 | -.1016 | .157 |
| Moral Maturity | 3.651 | 0.828 | 3.7267 | 0.830 | -.0757 | -.002 |
| Moral Courage | 4.451 | 0.629 | 4.3153 | 0.578 | .1357 | .051 |

Comparison of Significant Changes 2017 and 2015

|  | 2017 Significant Change* | 2015 Significant Change* |
| :---: | :---: | :---: |
| Pre-conventional Morality | $0.002^{*}$ | $0.031^{*}$ |
| Conventional Morality | 0.880 | 0.912 |
| Moral Maturity | 0.938 | 0.413 |
| Moral Courage | $0.000^{*}$ | .221 |

## Information Literacy

| Course | Benchmark | Assessment Date |
| :---: | :---: | :---: |
| MSB 100 <br> Baseline |  | Fall 2014 (A) |
| MSB 480 <br> Evaluative | Composite and individual measure <br> increases of 15\% from first year to <br> graduating senior. | Spring 2014 (A) |
| MSB 100 <br> Baseline |  | Fall 2015 (B) |
| MSB 480 <br> Evaluative |  | Spring 2016 (B) |
|  |  |  |

Assessment Results
Information Skills by Standard: Mean Scores - Fall 2013 and Spring 2014

| Major | N | Composite Scores | Standard 1 | $\begin{gathered} \text { Standard } \\ 2 \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { Standard } \\ 3 \\ \hline \end{gathered}$ | Standard $4$ | $\begin{gathered} \text { Standard } \\ 5 \\ \hline \end{gathered}$ | Knowledge | Application |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Spring 2014 - McGowan School of Business Students |  |  |  |  |  |  |  |  |  |
| Seniors | 257 | 54.51 | 64.98 | 50.51 | 57.82 | 44.59 | 54.63 | 56.06 | 53.06 |
| MSB | 90 | $55.73{ }^{\text {g }}$ | 66.44 | $48.89{ }^{\text {b }}$ | 57.56 | $48.89{ }^{\text {c }}$ | $56.89^{\text {g }}$ | 57.22 | $54.35^{\text {e }}$ |
| Fall 2013 - All MSB 100 Students (First Year) |  |  |  |  |  |  |  |  |  |
| MSB 100 | 127 | 43.62 | 58.27 | 40.16 | 38.58 | 38.58 | 42.52 | 39.37 | 47.55 |
| Change |  |  |  |  |  |  |  |  |  |
|  |  | 12.11 | 8.17 | 8.73 | 18.98 | 10.31 | 14.37 | 17.85 | 6.8 |
|  |  | 28\% | 14\% | 22\% | 49\% | 27\% | 34\% | 45\% | 14\% |

ab, cd, ef, gh Refers to comparisons within column where the MEAN scores of group $\mathrm{a}, \mathrm{c}, \mathrm{e}, \mathrm{g}$ are significantly ( $\mathrm{P} \leq .05$ ) higher than the MEAN scores of group $\mathrm{b}, \mathrm{d}, \mathrm{f}, \mathrm{h}$.
Standard 1 Determine the extent of information needed
Standard $2 \quad$ Access the needed information effectively and efficiently
Standard $3 \quad$ Evaluate information and its sources critically
Incorporate selected information into one's knowledge base
Standard $4 \quad$ Use information effectively to accomplish a specific purpose
Standard $5 \quad$ Understand the economic, legal, and social issues surrounding the use of information, and access and use information ethically and legally
There are a number of similarities between the scores of the MSB 100 students and students in Core 99, Core 100, and Core 110. Both groups had similar composite scores (MSB 43.62 - Core 41.09), did best on Standard 1, and had nearly identical scores for Standards 3 and 4.

Information Skills by Standard: Mean Scores - Fall 2015 and Spring 2016

| Major | N | Composite Scores | Standard 1 | $\begin{gathered} \text { Standard } \\ 2 \end{gathered}$ | $\begin{gathered} \text { Standard } \\ 3 \end{gathered}$ | $\begin{gathered} \text { Standard } \\ 4 \end{gathered}$ | $\begin{aligned} & \text { Standard } \\ & 5 \end{aligned}$ | Knowledge | Application |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Spring 2016 - McGowan School of Business Students |  |  |  |  |  |  |  |  |  |
| Seniors | 230 | 55.03 | 69.65 | 50.70 | 57.74 | 44.43 | 52.61 | 55.47 | 54.61 |
| MSB | 74 | $52.54{ }^{\text {b }}$ | $65.14{ }^{\text {b }}$ | $47.57{ }^{\text {b }}$ | 52.97 | $46.76{ }^{\text {a }}$ | 50.27 | $52.70^{\text {b }}$ | 52.39 |
| Fall 2015 - All MSB 100 Students (First Year) |  |  |  |  |  |  |  |  |  |
| MSB 100 | 100 | 42.52 | 49.00 | 41.60 | 43.40 | 37.00 | 41.60 | 41.25 | 43.69 |
| Change |  |  |  |  |  |  |  |  |  |
|  |  | 10.02 | 16.14 | 5.97 | 9.57 | 9.76 | 8.67 | 11.45 | 8.7 |
|  |  | 25\% | 33\% | 14\% | 22\% | 26\% | 21\% | 28\% | 20\% |

ab, cdRefers to comparisons within column where the MEAN scores of group ${ }^{\mathrm{a}, \mathrm{c}}$ are significantly ( $\mathrm{P} \leq .05$ ) higher than the MEAN scores of group $\mathrm{b}, \mathrm{d}$.
Standard 1 Determine the extent of information needed
Standard $2 \quad$ Access the needed information effectively and efficiently
Standard $3 \quad$ Evaluate information and its sources critically
Incorporate selected information into one's knowledge base
Standard 4
Use information effectively to accomplish a specific purpose
Standard 5
Understand the economic, legal, and social issues surrounding the use of information, and access and use information ethically and legally

## Professional Knowledge Learning Goal

In assessing student learning goals and objectives, the ETS Major Field Test in Business has been utilized to measure a student's subject knowledge and the ability to apply facts, concepts, theories and analytical methods.

| Benchmark | Assessment Date | Assessment Results |
| :---: | :---: | :---: |
|  | Spring 2015 | King's College Mean Score: 149 <br> ETS Mean Score: 150.2 |
|  | Spring 2016 | King's College Mean Score: 168 <br> ETS Mean Score: 150.3 |
|  | Spring 2017 | King's College Mean Score: 172 <br> ETS Mean Score: 150.3 |
|  | Spring 2018 | King's College Mean Score: 166 <br> ETS Mean Score: 150.3 |

ETS Major Field Test Administered Spring, 2015 and Spring, 2016

| Test: Business |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Form Code: 4JMF |  |  |  |  |  |  |
| Assessment Indicator Number | Assessment Indicator Title | Mean Percent <br> Correct $2016{ }^{1}$ | Mean Percent Correct $2015{ }^{1}$ | Percentage Change | $\begin{gathered} \text { Percentile } \\ \mathbf{2 0 1 6}^{\mathbf{2}} \end{gathered}$ | $\begin{gathered} \text { Percentile } \\ \mathbf{2 0 1 5}^{\mathbf{2}} \end{gathered}$ |
| 1 | Accounting | 59 | 41 | 43.90\% | 98\% | 42\% |
| 2 | Economics | 47 | 39 | 20.51\% | 87\% | 38\% |
| 3 | Management | 68 | 53 | 28.30\% | 98\% | 35\% |
| 4 | Quantitative Business <br> Analysis | 50 | 35 | 42.86\% | 99\% | 35\% |
| 5 | Finance | 58 | 42 | 38.10\% | 98\% | 44\% |
| 6 | Marketing | 68 | 54 | 25.93\% | 98\% | 35\% |
| 7 | Legal and Social Environment | 77 | 58 | 32.76\% | 99\% | 30\% |
| 8 | Information Systems | 69 | 51 | 35.29\% | 99\% | 50\% |
| 9 | International Issues | 60 | 40 | 50.00\% | 99\% | 42\% |
|  | Average | 62 | 46 | 35.29\% |  |  |
|  | Total Scaled Score | 168 | 149 | 12.75\% | 99\% | 36\% |
|  | Standard Deviation | 14 | 13 |  |  |  |
|  |  | 2016 | 2015 |  |  |  |
| Students responding to less than $50 \%$ of the questions: |  | 0 | 0 |  |  |  |
| Students in frequency distribution: |  | 81 | 97 |  |  |  |
| Students tested: |  | 81 | 97 |  |  |  |

ETS Major Field Test Administered Spring, 2016 and Spring, 2017

| Test: Business |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Form Code: 4JMF |  |  |  |  |
| Assessment Indicator Number | Assessment Indicator Title | Mean Percent Correct 2016 | Mean Percent Correct 2017 | $\begin{gathered} 2016-2017 \\ \text { Percentage Change } \end{gathered}$ |
| 1 | Accounting | 59 | 63 | 7\% |
| 2 | Economics | 47 | 52 | 11\% |
| 3 | Management | 68 | 72 | 6\% |
| 4 | Quantitative Business Analysis | 50 | 53 | 6\% |
| 5 | Finance | 58 | 64 | 10\% |
| 6 | Marketing | 68 | 70 | 3\% |
| 7 | Legal and Social Environment | 77 | 78 | 1\% |
| 8 | Information Systems | 69 | 72 | 4\% |
| 9 | International Issues | 60 | 64 | 7\% |
|  | Average | 62 | 63 | 2\% |
|  | Total Scaled Score | 168 | 172 | 2\% |
|  | Standard Deviation | 14 |  |  |
|  |  | 2016 | 2017 |  |
| Students responding to less than $50 \%$ of the questions: |  | 0 | 0 |  |
| Students in frequency distribution: |  | 81 | 98 |  |
| Students tested: |  | 81 | 98 |  |

Master of Science in Health Care Administration Learning Goals
Learning Goal 1: Effective Communications - Written
Benchmark - Achieve an average score of 2.50 on a scale of 4.00 with at least $75 \%$ scoring at or above the 2.50 level.

| Course | Last Assessment Date | Assessment Results |
| :---: | :---: | :---: |
| HCA 500 <br> Baseline | Fall 2014 <br> Traditional | Average 2.96 <br> Median 3.20 <br> 2.50 and 16 <br> Above  <br> Percentage $73 \%$ <br> Number 22 |
| HCA 500 <br> Baseline | Spring 2015 <br> Fall, 2015 <br> Spring, 2016 | Average 3.33 <br> Median 3.25 <br> 2.50 and  <br> Above 38 <br> Percentage $88 \%$ <br> Number 43 |
| HCA 521 <br> Eval-uative | Fall 2014 <br> Traditional | Average 3.37 <br> Median 3.00 <br> 2.50 and 26 <br> Above  <br> Percentage $100 \%$ <br> Number 26 |
| HCA 598 <br> Eval-uative | Spring 2016 Online and Traditional | Average 3.21  <br> Median 3.20  <br> 2.50 and Above 15 <br> Percentage $88 \%$ <br> Number 17  |


| Learning Goal 1: Effective Communications - Oral <br> Benchmark - Achieve an average score of 3.00 on a scale of 4.00 with at least $80 \%$ scoring at or above the 3.00 level. Assignment complexity increases through the two evaluations. |  |  |
| :---: | :---: | :---: |
| Course | Last Assessment Date | Assessment Results |
| HCA 501 <br> Baseline (B) | (A) Fall 2014 | $\begin{gathered} \hline \text { (A - B) Overall Average @3.30 (on } 4.0 \mathrm{pt} \text {. } \\ \text { scale) } \\ \mathrm{N}=20 \\ \text { Percentage at or above } 3.00=90 \% \\ \hline \end{gathered}$ |
| HCA 571 <br> Evaluative (E) | (A) Fall 2014 | $\begin{gathered} \text { (A - E) Overall Average @3.40 (on } 4.0 \text { pt. } \\ \text { scale) } \\ \mathrm{N}=18 \\ \text { Percentage at or above } 3.00=100 \% \\ \hline \end{gathered}$ |
| HCA 571 WP <br> Evaluative <br> Distance Learning (ED) | (A) Fall 2014 | (A - ED) Overall Average @ 3.60 (on 4.0 pt . scale) $\mathrm{N}=7$ <br> Percentage at or above $3.00=90 \%$ |
| HCA 501 <br> Baseline Distance Learning (BD) | (B) Spring 2016 | $\begin{gathered} \text { (B - BD) Overall Average @3.67 (on } 4.0 \mathrm{pt.} \\ \text { scale) } \\ \mathrm{N}=12 \end{gathered}$ <br> Percentage at or above $3.00=100 \%$ |
| HCA 501 Baseline (B) | (B) Fall 2016 | $\begin{gathered} \text { (B - B) Overall Average @3.64 (on } 4.0 \mathrm{pt} \text {. } \\ \text { scale) } \\ \mathrm{N}=12 \\ \text { Percentage at or above } 3.00=100 \% \\ \hline \end{gathered}$ |
| HCA 598 Evaluative All Delivery Methods (E) | (B) Spring 2016 | (B - E) Overall Average @ 2.88 (on 4.0 pt. scale) $\mathrm{N}=15$ <br> Percentage at or above $3.00=$ Not provided in assessment report |
| HCA 511 Development (D) | (C) Fall 2017 | $\begin{gathered} (\mathrm{D}-\mathrm{C}) \text { Overall Average @ } 2.31 \text { (on } 4.0 \mathrm{pt} . \\ \text { scale) } \\ \mathrm{N}=12 \end{gathered}$ <br> Percentage at or above $3.00=42 \%$ |


| Learning Goal 2: Problem Solving <br> Benchmark - Achieve an average score of 2.50 (average of Benchmark 2 and 3 ) on a scale of 4.00 with at least $75 \%$ scoring at or above the 2.50 level. |  |  |
| :---: | :---: | :---: |
| Course | Last Assessment Date | Assessment Results |
| HCA 504 <br> Baseline | Summer 2014 <br> Traditional | Average - 2.89 <br> Median-2.83 <br> 2.50 and Above - 20 <br> Percentage Scoring at or above - $87 \%$ <br> Number - 23 |
| HCA 511 <br> Evaluative | Fall 2014 Online | Average - 3.03 <br> Median - 3.17 <br> 2.50 and Above - 17 <br> Percentage Scoring at or above 2.50-89\% <br> Number-19 |
| HCA 504 <br> Baseline | Fall 2014 Online | Average -3.10 Median -3.17 2.50 and Above -5 Percentage Scoring at or above $2.50-100 \%$ Number - 5 |
| HCA 511 <br> Evaluative | Fall 2015 <br> Traditional | Average -3.29 Median -3.33 2.50 and Above -16 Percentage Scoring at or above $2.50-89 \%$ Number - 18 |
| HCA 507 <br> Baseline | Spring 2016 Online | Average -3.38 Median -3.75 2.50 and Above -19 Percentage Scoring at or above $2.50-86 \%$ Number -22 |
| HCA 511 <br> Evaluative | Fall 2016 <br> Traditional | Average -3.31Median -3.332.50 and Above -18PercentageScoring at or above $2.50-100 \%$ <br> Number -18 |
| HCA 504 <br> Baseline | Fall 2016 Online | Average -3.33Median -3.332.50 and Above -15PercentageScoring at or above $2.50-100 \%$ <br> $\quad$ Number -5 |


| Learning Goal 3: Ethical and Socially Responsible Behavior Benchmark - Statistically significant change in an element. |  |  |
| :---: | :---: | :---: |
| Course | Last Assessment Date | Assessment Results |
| Pre-Admission Students - Baseline Data <br> Graduating Students | Summer 2014 <br> Summer 2014 <br> And <br> Fall 2014 | Results of the pre and post surveys indicated one statistically significant change with other traits not changing at a level to meet the benchmark. |
| Pre-Admission Students - Baseline Data <br> Graduating Students | Fall 2016 Pretest And Spring 2017 Post Test | Results of the pre and post surveys indicated one statistically significant change with other traits not changing at a level to meet the benchmark. |

The elements that are being evaluated as part of this assessment are as follows:
Moral Motivation is based on universal values that can be held across time, culture, politics, religion, and ethnicity that represent motivation underneath reasoning and action. The scores for moral motivation should increase after completion of the program (closer to 7 not morally right, unjust, and unfair, etc. as currently worded on the survey).
Pre-conventional Morality is based on Kohlberg's levels of moral development. Persons who reason at the pre-conventional level evaluate actions in terms of direct consequences for themselves. The scores for pre-conventional morality should decrease after completion of the program and as students use higher levels of reasoning.
Conventional Morality is based on Kohlberg's levels of moral development. The scores for conventional morality should increase after completion of the program.
Moral Maturity is the personal moral values and principles which may affect behavior. Moral maturity would roughly approximate Kohlberg's stage three (post-conventional reasoning) in that the person makes moral decisions based upon principles (e.g., respect for human dignity). Ideally, scores for moral maturity should increase after completion of the program, though research shows that few persons score at this level of moral reasoning.
Moral courage is the courage to take action for moral reasons despite the risk of adverse consequences. Moral courage relates to the ability and willingness to act on one's moral reasoning. We should see higher moral courage scores after completion of the program.

|  | Summer 2014 HCA |  |  | Incoming HCA Students |  | Comparison |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{N}$ | Mean | Std. <br> Deviation | $\mathbf{N}$ | Mean | Std. <br> Deviation | $\mathbf{t}$ | Sig. (2- <br> tailed) |
| Moral <br> Motivation | 19 | 6.4095 | 0.7015 | 14 | 6.5282 | 0.43703 | $(0.597)$ | 0.555 |
| Pre- <br> conventional <br> Morality | 19 | 1.4123 | 0.43343 | 14 | 1.8241 | 0.91448 | $(1.561)$ | 0.137 |
| Conventional <br> Morality | 19 | 4.6023 | 0.49319 | 14 | 4.3571 | 0.59943 | 1.250 | 0.223 |
| Moral <br> Maturity | 19 | 3.8538 | 0.7454 | 14 | 3.8165 | 0.82421 | 0.134 | 0.895 |
| Moral <br> Courage | 19 | 4.7018 | 0.4567 | 14 | 4.7619 | 0.27514 | $(0.470)$ | 0.642 |
| Valid N <br> (listwise) | 19 |  |  | 14 |  |  |  |  |


|  | Fall 2016 Pretest |  |  | Spring 2017 Post Test |  |  | Comparison |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{N}$ | Mean | Std. <br> Deviation |  | $\mathbf{N}$ | Mean | Sig. Change |
| Pre- <br> conventional <br> Morality | 19 | 2.130 | 0.633 | 10 | 1.592 | 0.562 | $0.032^{*}$ |
| Conventional <br> Morality | 19 | 4.026 | 0.696 | 10 | 4.000 | 1.132 | 0.939 |
| Moral <br> Maturity | 19 | 3.781 | 0.834 | 10 | 3.799 | 0.910 | 0.958 |
| Moral <br> Courage | 19 | 4.491 | 0.450 | 10 | 4.667 | 0.544 | 0.361 |


|  | Comparison | Sig. Change |
| :---: | :---: | :---: |
| Pre- <br> conventional <br> Morality | $0.032^{*}$ | Significant Changes - We see decreasing scores as <br> students use higher levels of reasoning |
| Conventional <br> Morality | 0.939 | We want higher conventional morality scores after <br> completion of the program-- essentially unchanged |
| Moral <br> Maturity | 0.958 | We would like to see higher moral maturity scores <br> after completion of the program -- essentially <br> unchanged |
| Moral <br> Courage | 0.361 | We want higher moral courage scores after completion <br> of the program -- we see a slight increase. |


| Benchmark - Achieve an average score of 2.50 (average of Benchmark 2 and 3) on a scale of 4.00 with at least $75 \%$ scoring at or above the 2.50 level. |  |  |  |
| :---: | :---: | :---: | :---: |
| Course | Last Assessment Date | Assessment Results |  |
| HCA 598 Evaluative | Spring 2015 | New course following program revisions, no results as of this date. |  |
|  | Spring 2015 | Average Median <br> 2.50 and Above Percentage Number | $\begin{gathered} 3.71 \\ 3.67 \\ 4 \\ 100 \% \\ 4 \end{gathered}$ |
|  | Fall 2015 | Average Median 2.50 and Above Percentage Number | $\begin{gathered} 3.42 \\ 3.50 \\ 8 \\ 100 \% \\ 8 \end{gathered}$ |
|  | Spring 2016 | Average Median 2.50 and Above Percentage Number | $\begin{gathered} 3.45 \\ 3.33 \\ 19 \\ 100 \% \\ 19 \end{gathered}$ |
|  | Fall 2016 (Revised Rubric) | Average Median 2.50 and Above Percentage Number | $\begin{gathered} 3.27 \\ 3.36 \\ 3 \\ 100 \% \\ 3 \end{gathered}$ |
|  | Spring 2017 (Revised Rubric | Average Median <br> 2.50 and Above Percentage Number | $\begin{gathered} \hline 3.26 \\ 3.29 \\ 14 \\ 74 \% \\ 14 \\ \hline \end{gathered}$ |

